

# Our Surgical AEC Journey – Process mapping

**Royal London Hospital** 

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## **Background – SAEC**

- 3 Sites Royal London Hospital, Newham University Hospital, Whipps Cross Hospital
- RLH, SAU had an designated area.
  - Not fully utilised
  - Not well known
  - No permanent staff
  - No Data
- Through the SAEC programme, a number of changes were made.
- During the process mapping (third national workshop) focused abscess pathway



#### **Background – Abscess Pathway**

Pt was seen in ESAC or ED

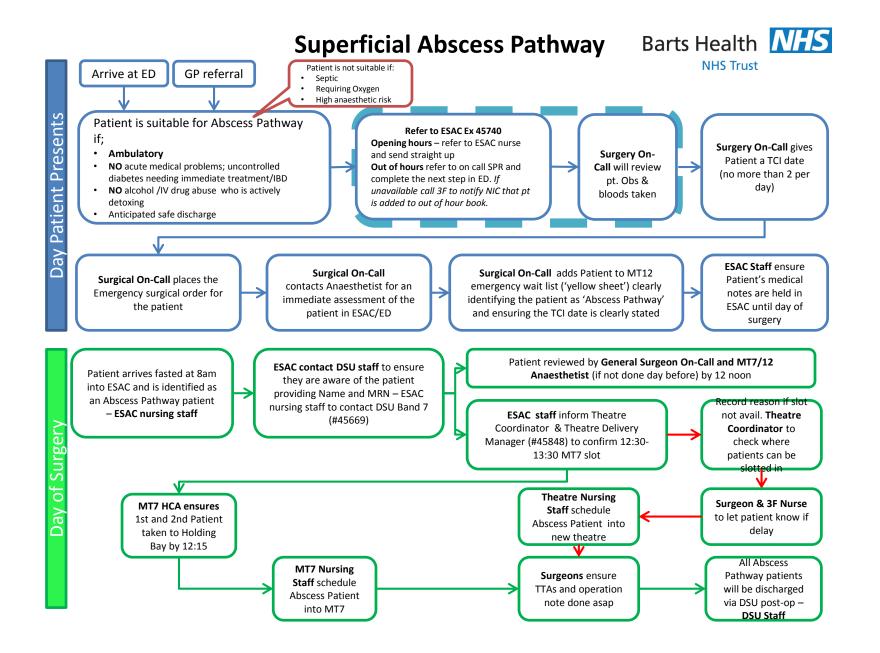
- Instructed to return directly to DSU different location
- ESAC worked well with DSU so a simple 'Abscess pathway tray' was used for information to flow between departments
- A patient from ED they would arrive with no details the consent rarely followed the patient
- Patient would then slot into a early morning slot in emergency theatre once everything was sorted
- High number of cancellations Who would cancel the patient?
- No Data as to if pathway through DSU worked or not



### **Changes/Improvements**

- Created a new pathway
- ESAC would be the main department where patients would start their journey
  - Assessment and Decision
  - Preparation for theatre
  - Anaesthetic review, consent , booked on the theatre list, pre and post op information provided etc
- The patient would recover in DSU
- We informed everyone, ED, Theatre, Consultants but was led by our ESAC Nurses
- Started a steering group to review the pathway
- Launched an audit to follow the patient

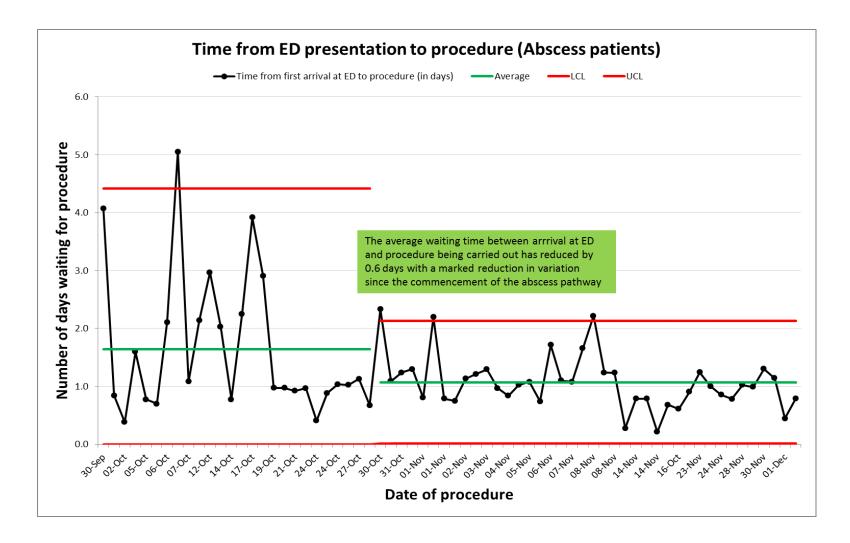
Chance for Same Day surgery



## **Measurement/Impact of Changes**

- Manual diaries to collect data into a spreadsheet
- One month of DSU data
- One month of ESAC pathway
- Sent all the data to the fabulous Mike Holmes
- We held a weekly review meeting initially
- At a similar time we started to see an increase in ESAC numbers of admissions







#### ← % of Emergency Surgical patients with <24 hour stay -UCL Average LCL 80% Longer opening hours in ESAC. Permanent band 6 ESAC nurses attending the ED 70% Percentage of patients 60% 50% 40% 30% 20% 10% 0% 09/04/2017 16/04/2017 23/04/2017 30/04/2017 07/05/2017 14/05/2017 21/05/2017 28/05/2017 04/06/2017 11/06/2017 18/06/2017 25/06/2017 02/07/2017 09/07/2017 16/07/2017 23/07/2017 30/07/2017 06/08/2017 13/08/2017 20/08/2017 27/08/2017 03/09/2017 10/09/2017 17/09/2017 24/09/2017 01/10/2017 08/10/2017 15/10/2017 29/10/2017 05/11/2017 12/11/2017 22/10/2017 19/11/2017

#### Percentage of emergency surgical patients with 0 LOS

Week ending



## Challenges

- The vast number of people who needed to know about the change.
- Everyone wanted the information presented in a different way.
- Managing anxiety, as the first two weeks were difficult!!
- Data collection and focus from our business intelligent units was limited as workload and demand across the trust is high.
- Perseverance is essential.





#### **Next Steps**

- More Data collection formulating a monitoring dashboard
- Carry out an audit across all three Sites, Royal London Hospital, Whipps Cross Hospital and Newham University Hospital
  - Abscess pathway
  - Biliary pathway
  - Wound Infection
  - Appendicitis

